



**BOARD OF COUNTY COMISSIONERS
BUDGET WORKSHOP MEETING
MINUTES**

July 23, 2024

Administration Building,
4th Floor, BCC Meeting Room,
477 Houston Street,
Green Cove Springs, FL 32043
9:00 AM

CALL TO ORDER

Chairman James Renninger called the meeting to order at 9:02 am.

ROLL CALL

Present: Commissioner District 3 James Renninger, Chairman
Commissioner District 1 Mike Cella, Vice-Chairman
Commissioner District 2 Alexandra Compere
Commissioner District 4 Betsy Condon
Commissioner District 5 Dr. Kristen T. Burke

Absent: None

Staff Present: County Manager Howard Wanamaker
County Attorney Courtney K. Grimm
Commission Auditor Heather Boucher

PUBLIC COMMENTS

Chairman James Renninger opened the floor for public comment at 9:02 am.

Dennis Metheny, 1825 B Green Springs Circle, Fleming Island, Florida, addressed the Board with concerns regarding growth, millage rate, jail cost, tax increase, development, and infrastructure and thanked CCSO for their work in the community.

Hearing no comments, Chairman James Renninger closed public comment at 9:05 am.

NEW BUSINESS

Howard Wanamaker, County Manager, addressed the Board to give an overview of the purpose of today's meeting and introduced Troy Nagle, Assistant County Manager, to provide the presentation for the BCC Budget Workshop.

1. Overview of Revenues

- a. Current Revenue Streams
- b. Projections for the Year
2. Overview of County Budget
 - a. Operating Expenses (Increases/Decreases)
 - b. Projects
 - c. Personnel/Benefits
3. CIP/Bond
4. ARPA

Budget discussion - Items 1 through 4 can be seen at [www.claycountygov.com/government/clay-county-tv-and-video-archive/BCC Workshop/July 23, 2024](http://www.claycountygov.com/government/clay-county-tv-and-video-archive/BCC%20Workshop/July%2023,2024), beginning at 6:37 and ending at. Below is a summary of the discussions.

Troy Nagle, Assistant County Manager, presented a PowerPoint presentation to provide an overview, details, and information regarding the above-mentioned budget topics. See Attachment A. Mr. Nagle offered to take questions following the overview for each slide.

Agenda:

- Current Revenue Streams
 - Current Status
 - Projections for the Year
- County Budget Review
 - Operating Budgets
 - Projects
 - Personnel/Benefits
- Capital Improvement Plan
 - CIP
 - Bonds
 - ARPA
- Next Steps - Dates

During the presentation, the board and staff had comments, questions, and discussions regarding the below-mentioned areas.

Question and Discussion Items:

- Clarification for the Local Government Half Cent Sales Tax
- Tax Holidays
- Software Program Funding
- CCSO Budget Plan
- Number of Flashing Beacon - Speed Indicator Signs (25)

- Clarification for the carry-forward on the four bridge projects (Unincorporated MSTU - Engineering)
- Guardrail Replacement
- Clarification of the Cost of the Rosemary Hill HVAC Unit Upgrade - \$33,000.00
- Monument Signage
- Court Facility Plan
- Clarification and explanation regarding the carry forward for Bunker Gear - Public Safety - Time Frame for Issuance of additional gear
- Station 14 - Parking Lot Paving
- Clarification of "In-Progress"
- Storage Shed for Equipment
- Finding Reductions or Revenue in the Budget - Roughly \$10M
- Suggestions for deferring projects
- Department of Revenue Estimates
- **Building Maintenance:**
 - Clarification of Funding for Tax Collectors Office - OP and KH
 - Operational Capital Equipment Clarification - Vehicles and Costs
 - Possibly delay the demo of the Way-Free Medical Clinic
 - Funding for the Parking Lot
 - Clay County Archives Renovation - Water Intrusion
 - Shift in Parking
- **Community Services:**
 - Orange Park Parking lot funding
 - Clarification for OP Fountain Upgrade - Water Fountains
 - In-Progress and Ongoing clarification
 - Mobility Fees Budget
 - Vac-Con
 - IKO Mobility Fee
 - Exalt Health
- **Emergency Management:**
 - EM Over Hang and Plan Rewrite Clarifications and Could the Regional Council assist or can staff do the plan rewrite
- **Grounds Maintenance:**
 - Operational Capital Equipment Budget Increase Clarification - FY24/25
 - Make/Model of Vehicles
 - Cost of Specific Pieces of Equipment - Vehicles and Maintenance
- **Library:**
 - Orange Park Library Improvement Plan Clarification
 - Status of the Roof Issue
- **Parks and Recreation:**
 - Delay Amphitheater
 - Update on funding for the Skeet Range and Design - Future Development
 - FRDAP Opportunity - Florida Recreation Development Assistance Program
 - Clarification of Portables
 - Concerns regarding public access to the Regional Park - Staff is addressing the issue - Hours of Operation - Signage
 - Thunderbolt Project Timeline

- Playground Remodels - Grant Opportunity
- Clarification of Pond-to-Park
- Locations for Camera Installation
- Operations of the Sports Complex and Gun Range and the intent for the future
- Suggestions for projects that could be delayed - Mr. Pierce addressed each project and explained if it could be delayed or needs to move forward
- Paul Armstrong Park - Parking Extension - Clarification for future development - design
- **Risk Management:**
 - Operational Capital Equipment (Vehicle) - Requirements for replacement
 - Suggestions for other options regarding purchasing new vehicles
 - Process an Inventory of Vehicles
- **Purchasing/Wellness:**
 - Clay Day Funding Clarification - Attendees - Roughly 30 people
- **Personnel:**
 - Departments/Placement for the 7.5 FTEs
 - IT - 1
 - Grants - 1
 - Gun Range - 1 PT
 - Parks and Rec - 3 - Event Specialists - Mowing - Athletic Field Tech
 - Mechanic - 1
 - Solid Waste Inspector - 1
 - Duties of the Event Specialist
- Clarification for the Funding of SROs
- Bridge Funding
- CR220 Projects
- Funding for Resurfacing - Millings - Paving/Adding Road Maintenance - Flexibility
 - Options from a Budget Stand-Point:
 - Keep Three Different Line Items
 - Allocate Funding
 - Have Combined Line Items

There were comments, questions, and discussions on how to move forward with the request from staff regarding the budget for road resurfacing - milling - road paving projects, transparency, and publishing the list of projects.

Mr. Nagle moved forward the presentation. See Attachment A - Capital Improvement Plan CIP) - Parks and Rec.

Questions and Discussions Continued:

- Sidewalk - Dr. Lake Elementary Clarification
- Deadline for ARPA projects update
- Possible Projects - ARPA Funding - Roughly \$2M -
- Status update for the jail - Reallocation of funding if necessary

- Details and Information regarding the property on the lake in Keystone Heights
- See Attachment B. Staff will bring back information at the BCC meeting at 4:00 pm.

5. Next Steps - Dates

- Max Millage
- Proposed Budget
- Final Budget

Next Steps discussion can be seen at [www.claycountygov.com/government/clay-county-tv-and-video-archive/BCC Workshop/July 23, 2024](http://www.claycountygov.com/government/clay-county-tv-and-video-archive/BCCWorkshop/July23,2024), beginning at 6:37 and ending at. Below is a summary of the discussions.

Mr. Nagle continued the PowerPoint presentation to provide details and information for next steps. See Attachment A. - Set Max Millage and Important Upcoming Dates.

- Max Millage Rate Set - July 23, 2024
- Proposed Budget Hearing - September 10, 2024
- Final Budget Hearing - September 24, 2024

COMMISSIONERS' COMMENTS

Chairman James Renninger mentioned the total number in the budget (\$770M) and the time and effort it takes to manage a budget this size and thanked staff for their hard work.

Hearing no further business, Chairman James Renninger adjourned the meeting at 11:57 am.

Attest:

Tara S. Green
Clay County Clerk of Court and Comptroller
Ex Officio Clerk of the Board

Chairman or Vice-Chairman

Attachment
“A”
Budget Workshop



Budget Workshop

July 23, 2024

Agenda

- Current Revenue Streams
 - Current Status
 - Projections for the Year
- County Budget Review
 - Operating Budgets
 - Projects
 - Personnel\Benefits
- Capital Improvement Plan
 - CIP
 - Bonds
 - ARPA
- Next Steps

Florida Department of Revenue Overview

DEPARTMENT OF REVENUE - PROJECTED REVENUES

Revenue Name	Total Collections FY21-22	Total Collections FY22-23	FY23-24 Budget		Collections through March '24	Collections through June '24	66%
General Fund / Unrestricted Revenue							
Communications Services Tax	\$5,417,273	\$5,675,952	\$5,882,688		\$2,473,043	\$3,886,718	66%
State Revenue Sharing	\$6,417,057	\$7,186,219	\$7,600,429		\$3,261,038	\$5,217,661	69%*
Pari-Mutuel Tax	\$223,250	\$223,250	\$223,250		\$167,438	\$223,250	100%
Local Gov't 1/2 Cent Sales Tax	\$11,722,813	\$12,164,597	\$15,214,980		\$5,003,324	\$8,384,313	55%
TOTAL	\$23,780,393	\$25,250,018	\$28,921,347		\$10,904,843	\$17,711,942	61%
Transportation Trust / Special Revenue Roadways & Public Works							
Voted 9th Cent Fuel	\$834,802	\$901,449	\$895,383		\$353,615	\$579,827	65%
1st Local Option Fuel	\$3,853,861	\$4,036,831	\$3,992,204		\$155,534	\$2,550,398	64%
7th Cent Fuel or County Fuel	\$900,938	\$859,829	\$908,216		\$386,678	\$623,312	69%
TOTAL	\$5,589,601	\$5,798,109	\$5,795,803		\$895,827	\$3,753,538	65%
Capital Improvement Fund / Non CIE / Debt Service							
Discretionary - Infra/Small / Disc Qtrly - Infra/Small	\$31,170,759	\$32,535,133	\$33,847,490		\$14,464,081	\$23,612,507	70%
Capital Improvement Fund / CIE							
2nd Local Option Fuel or New	\$3,853,861	\$3,011,010	\$3,008,006		\$1,193,179	\$1,913,369	64%

* Based on current month (75% revenue)

Changes to FY24/25 Budget

- Moving software and telecom to MIS budget
 - Allows better controls to meet new F.S. in regards to software
 - Provides for greater efficiency in processing invoices related to IT expenses
 - Moving Facility related expenses to Building Maintenance
 - This includes utilities, pest control, building repairs, etc
 - Allows for greater visibility in expenses (all in one place)
 - Comprehensive review and prioritization of the budget
 - Moving to a Project based budget
 - Purchases over \$20,000 are detailed out in the system for review
 - Allows for better tracking of larger expenses
- *Note: Changes may not apply to restricted fund accounts

Project Based Budget

- Moves the focus of the budget to projects
- Projects are beyond the general expenses that are required to maintain the current level of operations.
- All Projects listed are operational projects outside the CIP, Impact Fees, Mobility Fees, etc.

Budget Project Example

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100526 Oakleaf Library	\$85,000	\$0	\$0	Moved to CIP
PRJ100528 Orange Park Library Windows	\$26,000	\$18,538	\$0	In Progress
PRJ100719 Orange Park Library Improvement Plan	\$0	\$0	\$750,000	Proposed
PRJ100513 Green Cove Springs Library Carpets	\$35,000	\$35,000	\$0	Completed
PRJ100510 Fleming Island Library HVAC	\$400,000	\$338,000	\$62,000	In Progress, 62K Carry Forward
PRJ100720 Fleming Island Library Parking Lot	\$0	\$0	\$300,000	Proposed
PRJ100476 Operational Capital Equipment	\$0	\$0	\$60,000	Proposed

Blue Border =
Grant Match

Grey Background =
Completed Project

Notes: show
Carry Forward
and FY25
Budget as well
as Status.

Sheriff's Office Budget (Countywide and MSTU)

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$74,193,020	\$92,231,413	\$102,242,448
Transfers In	\$3,290,650	\$2,312,172	\$2,900,000
Expenses	\$76,137,228	\$89,464,200	\$96,873,634
Transfers Out	\$0	\$0	\$0
Reserves		\$2,767,213	\$5,368,814

Operating Budget – Transportation Trust

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$9,941,665	\$8,000,624	\$8,695,228
Transfers In	\$1,000,000	\$6,000,000	\$4,908,384
Expenses	\$10,097,834	\$13,943,232	\$14,462,058
Transfers Out	\$0	\$0	\$0
Reserves		\$964,021	\$1,406,987

Projects - Transportation Trust Fund

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
Public Works				
PRJ100533 Public Works Engineering Services (Placeholder)	\$127,879	\$74,709	\$53,170	In Progress, 53K Carry Forward
PRJ100542 Sidewalk Repair Services	\$100,000	\$99,526	\$100,000	Complete, Continuous
Traffic Division				
PRJ100521 Traffic Signal Cabinets	\$296,686	\$296,686	\$250,000	Continuous
PRJ100754 Flashing Beacon – Speed Indicator Signs	\$0	\$0	\$150,000	Proposed
Traffic Signs and Signals				
PRJ100537 Road Restriping	\$800,000	\$790,598	\$800,000	Ongoing
PRJ100543 Traffic Message Boards	\$35,000	\$31,860	\$40,000	FY23/24 Complete

Operating Budget – Unincorporated MSTU

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$3,355,796	\$3,740,552	\$3,962,373
Transfers In	\$0	\$2,344,687	\$1,258,874
Expenses	\$3,603,360	\$5,507,781	\$5,750,987
Transfers Out	\$0	\$0	\$0
Reserves		\$498,220	\$659,117

Unincorporated MSTU – Planning\Zoning

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100476 Operational Capital Equipment	\$0	\$0	\$50,000	Proposed
PRJ100523 Mobility Fee Study	\$175,000	\$83,000	\$92,000	\$92K Carry Forward
PRJ100545 Traffic Count and Capacity Study	\$150,000	\$113,000	\$37,000	\$37K Carry Forward
PRJ100688 Continuing Planning and Urban Design Services	\$0	\$0	\$200,000	Proposed

Unincorporated MSTU - Engineering

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100476 Operational Capital Equipment	\$0	\$0	\$275,000	Proposed
PRJ100479 Bridge 710027 CR 220\Knight Boxx	\$125,000	\$0	\$125,000	125K Carry Forward
PRJ100480 Bridge 710048 Old Carter Road	\$125,000	\$0	\$125,000	125K Carry Forward
PRJ100481 Bridge 710053 North Chicory Ave	\$125,000	\$0	\$125,000	125K Carry Forward
PRJ100482 Bridge 714056 CR209 North Haven Rd	\$125,000	\$0	\$125,000	125K Carry Forward
PRJ100499 Engineering Projects (Placeholder)	\$250,000	\$250,000	\$350,000	Project Dependent
PRJ100515 Guard Rail Replacement	\$250,000	\$0	\$250,000	Continuous
PRJ100639 NPDES Public Awareness	\$12,500	\$10,000	\$10,000	Continuous
PRJ100643 Henley Road Traffic and Operational Study	\$75,000	\$74,015	\$0	Completed

Operating Budget – Building Fund

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$4,666,971	\$4,543,200	\$4,890,541
Transfers In	\$0	\$0	\$0
Expenses	\$5,437,629	\$12,087,531	\$12,195,142
Transfers Out	\$0	\$0	\$0
Reserves		\$3,728,510	\$5,764,739

* Revenue doesn't include carry forward of funds for the construction of the new building

Projects - Building Department

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100387 Building Department Building	\$8,000,000	\$500,000	\$16,000,000	8.5M Budget\7.5M Carry
PRJ100476 Operational Capital Equipment	\$175,000	\$175,000	\$0	In Progress

Operating Budget – Solid Waste (Collection and Disposal)

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$27,808,778	\$33,851,631*	\$36,314,481*
Transfers In	\$91,312	\$75,000	\$96,750
Expenses	\$24,304,044	\$39,036,291	\$40,038,745
Transfers Out	\$0	\$0	\$0
Reserves		\$35,380,224	\$45,393,129

* Revenue doesn't include carry forward of funds for the construction of the new facilities

Projects - Solid Waste

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100476 Operational Capital Equipment	\$950,000	\$950,000	\$150,000	In Progress
PRJ100485 Camera System Upgrades - Environmental Services	\$40,000	\$0	\$40,000	40K Carry Forward
PRJ100500 Environmental Center Compactors	\$40,000	\$0	\$40,000	40K Carry Forward
PRJ100727 Rosemary Hill HVAC Unit Upgrade	\$0	\$0	\$33,0000	Proposed

Operating Budget – Tourism (1,2,3,4 and 6 cent)

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$2,068,457	\$1,868,878*	\$2,082,268*
Transfers In	\$8,788	\$0	\$7,350
Expenses	\$1,280,403	\$1,912,054	\$2,787,856
Transfers Out	\$0	\$0	\$0
Reserves		\$6,213,685	\$5,271,672

*Doesn't include carry forward

Projects - Tourism

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100173 Fairgrounds Sewer Improvements	\$645,000	\$0	\$645,000	\$645,00 Carry Forward
PRJ100470 Tourism Office Relocation to First Floor Admin. Building	\$127,500	\$32,834	\$0	Completed
PRJ100524 Monument Signs	\$70,000	\$0	\$140,000	\$70,000 Budget, \$70,000 Carry Forward
PRJ100534 Regional Park	\$200,000	\$200,000	\$200,000	Continuous
PRJ100620 Hotel Feasibility Study	\$146,000	\$146,000	\$0	In Progress
PRJ100476 Operational Capital Equipment	\$0	\$0	\$220,000	Proposed

Operating Budget – Court Facility Fund

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$1,045,832	\$831,900*	\$932,045*
Transfers In	\$0	\$0	\$0
Expenses	\$738,922	\$4,299,765	\$232,626
Transfers Out	\$0	\$0	\$0
Reserves		\$1,328,309	\$7,117,514

* Revenue doesn't include carry forward of funds for improvements.

Projects - Court Facility Fund

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100553 Chiller Replacement - Duct Work - New Side	\$570,000	\$570,00	\$132,000	Completed
PRJ100554 Air Conditioning - Ducts - Controls - Old Side	\$490,000	\$0	\$0	Waiting for courthouse plan
PRJ100555 Roof Replacement	\$89,800	\$89,800	\$0	Completed
PRJ100556 Seal Building Exterior	\$199,965	\$0	\$0	Waiting for courthouse plan
PRJ100557 Hallway Floor Replacement	\$100,000	\$76,587	\$0	Completed
PRJ100558 4th Floor and Entry Design and Renovation	\$1,780,000	\$0	\$0	Waiting for courthouse plan
PRJ100647 Court Facilities - 2nd Floor Renovations - IT Move	\$38,000	\$38,000	\$0	Completed
PRJ100648 Court Facilities - 3rd Floor Renovations - SAO Move	\$20,000	\$0	\$0	Waiting for courthouse plan
Repairs and Maintenance	\$100,000	\$100,000	\$100,000	Ongoing
PRJ100740 Bailiff Control Room	\$126,500	\$0	\$126,500	\$126,500 Carry Forward

Operating Budget – Fire MSTU (25%)

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$7,730,765	\$8,359,620	\$11,939,386
Transfers In	\$0	\$0	\$2,793,786
Expenses	\$8,848,874	\$10,627,672	\$13,172,910
Transfers Out	\$0	\$0	\$0
Reserves		\$1,080,016	\$562,951

* All expenses are split 25% MSTU and 75% General Fund. Above represents only the 25% MSTU cost.

Projects - Public Safety (General Fund and MSTU)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100496 Electric PPV Fans	\$134,000	\$110,000	\$0	In Progress
PRJ100501 Extrication Equipment	\$333,350	\$290,497	\$333,350	In Progress
PRJ100503 Fire Master Plan	\$100,000	\$0	\$100,000	\$100,000 Carry Forward
PRJ100505 Fire Rescue Special Response Assets	\$230,000	\$223,231	\$230,000	In Progress
PRJ100507 Fire Rescue Storage Sheds	\$160,000	\$0	\$160,000	\$160,000 Carry Forward
PRJ100520 Mobile Command Post Refurbish	\$134,000	\$0	\$134,000	\$134,000 Carry Forward
PRJ100548 Vehicles for Special Response	\$400,000	\$400,000	\$400,000	In Progress
PRJ100604 Fence Removal and Replacement - Fire Station 23	\$23,000	\$23,000	\$0	Completed
PRJ100614 Fire Station 18 - Bathroom Remodel	\$60,000	\$44,862	\$0	In Progress
PRJ100615 Fire Station 14 - Kitchen Renovation	\$80,000	\$60,000	\$20,000	WO in progress, Carry 20K
PRJ100651 Fire Station 14 - Parking Lot Paving	\$272,000	\$281,004	\$0	In Progress
PRJ100684 2 nd Set of Bunker Gear	\$0	\$0	\$1,000,000	Proposed

Projects - Public Safety (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100685 Brush Truck Conversions	\$0	\$0	\$90,000	Proposed
PRJ100686 Fire Station 17 Shower Addition	\$0	\$0	\$200,000	Proposed
PRJ100687 Fire Station 13 Front Room Renovation	\$0	\$0	\$120,000	Proposed
PRJ100744 Fire Station 18 HVAC Replacement	\$10,000	\$10,000	\$0	In Progress
PRJ100552 Public Safety Training Relocation	\$65,000	\$0	\$0	Project Removed

Operating Budget – Boating Improvement Fund

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$251,130	\$90,000*	\$99,987*
Transfers In	\$0	\$0	\$0
Expenses	\$130,000	\$1,005,766	\$1,380,766
Transfers Out	\$0	\$0	\$0
Reserves		\$384,756	\$257,874

* Revenue doesn't include carry forward of funds for improvements.

Projects – Boating Improvement Fund

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100568 Boating Improvements Projects (Placeholder)	\$1,005,766	\$0	\$1,005,766	Carryover
PRJ100717 Lake Brooklyn Site Improvements	\$0	\$0	\$175,000	Proposed
PRJ100718 Lake Geneva Site Improvements	\$0	\$0	\$200,000	Proposed

Operating Budget – General Fund

	FY22/23 Actual	FY23/24 Budget	FY24/25 Proposed
Revenues	\$99,143,842	\$151,972,668	\$156,039,477
Transfers In	\$2,613,656	\$680,000	\$1,251,500
Expenses	\$88,700,318	\$119,110,839	\$136,201,237
Transfers Out	\$1,656,970	\$9,332,573	\$7,553,866
Reserves		\$23,786,756 (20%)	\$12,284,374 (9.0%)

** According to GFOA, unrestricted reserves should be no less than two months of expenses or 16.7% of expenses. At the current expense level, the reserves should be a minimum of \$22.8M

Operating Budget – General Fund

- Assumptions

- Based on internal conservative estimates as we wait for state to release their projections.
- Millage rate remains unchanged
- Need to maintain General Fund Reserves at same level

- Steps taken to date

- Reviewed Projects and delayed until future years
- Reviewed all cost centers for historical trends in operating and adjusted accordingly
- Reviewed requests for new positions and adjusted accordingly
- Reduced Projects in scope and/or quantity

Operating Budget – General Fund

- Next Steps

- Further review projects (guidance provided today)
- Adjust revenues when received from DOR
- Continue to review operating budgets to look for efficiencies
- Consult with Constitutionals for additional reductions

Projects - Building Maintenance

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100474 Tax Collector Office - Orange Park	\$500,000	\$500,000	\$2,400,000	Funded Partially by TC
PRJ100475 Tax Collector Office - Keystone Heights	\$500,000	\$500,000	\$676,000	Funded Partially by TC
PRJ100497 HVAC - Administration Building	\$76,950	\$76,950	\$0	Completed
PRJ100502 Floor and Counter Replacements - Administration	\$80,000	\$80,000	\$0	In Progress
PRJ100504 Front Elevators Modernization - Administration	\$132,500	\$132,500	\$0	In Progress
PRJ100506 Front Entrance Enhancements – Administration	\$15,000	\$14,995	\$0	Completed
PRJ100508 Pressure Cleaning	\$100,000	\$100,000	\$0	In Progress
PRJ100512 Godbold Building Repairs	\$45,000	\$10,000	\$35,000	In Progress, Carry 35K
PRJ100519 Exterior Building Sealant	\$150,000	\$76,000	\$74,000	In Progress, Carry 74K
PRJ100530 Parking Lot - Agriculture Agent	\$15,000	\$15,000	\$0	Completed
PRJ100551 HVAC - Agriculture Agent	\$45,000	\$45,000	\$0	In Progress
PRJ100605 Administration Building ADA Ramp and Railing	\$19,965	\$19,965	\$0	Completed
PRJ100606 Fire Pump Stand Replacement - Administration	\$47,999	\$47,999	\$0	In Progress
PRJ100670 Chiller Coil Replacement at EOC	\$20,506	\$20,506	\$0	Completed

Projects - Building Maintenance (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100674 Clay County Archives Renovation	\$0	\$0	\$125,000	Proposed
PRJ100675 Building Maintenance Equipment Storage	\$0	\$0	\$100,000	Proposed
PRJ100677 2 nd Floor Office Remodel	\$35,000	\$35,000	\$125,000	Current FY, In Progress
PRJ100678 Godbold Building Renovations and CCUA Transition	\$0	\$0	\$200,000	Proposed
PRJ100680 Demo Way Free Medical Clinic	\$0	\$0	\$50,000	Proposed
PRJ100692 Exterior Painting of Emergency Operations Center	\$0	\$0	\$86,000	Proposed
PRJ100476 Operational Capital Equipment	\$125,000	\$125,000	\$215,000	Current FY Completed

Projects - Community Services - Aging True

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100613 Green Cove Springs Kitchen Electrical	\$22,000	\$22,000	\$0	Completed
PRJ100704 Orange Park HVAC	\$60,000	\$60,000	\$60,000	60K Carry Forward
PRJ100705 Orange Park Parking Lot Lights	\$0	\$0	\$30,000	Proposed
PRJ100706 Orange Park Flooring	\$0	\$0	\$50,000	Proposed
PRJ100707 Keystone Heights Bathroom Renovation	\$0	\$0	\$20,000	Proposed
PRJ100708 Orange Park Fountain Upgrade	\$0	\$0	\$5,000	Proposed
PRJ100709 Keystone Heights Gutter Replacement	\$0	\$0	\$5,000	Proposed

Projects - Community Services

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100376 Clay County Sheriff's Work Ethics and Training (SWEAT) Program	\$60,000	\$60,000	\$60,000	Ongoing
PRJ100492 College Drive Initiative (CDI) Charrette	\$100,000	\$10,000	\$90,000	In Progress, 90K Carry Forward
PRJ100726 Small Business Development Center (SBDC) - University of North Florida (UNF)	\$0	\$100,000	\$100,000	Proposed
PRJ100476 Operational Capital Equipment	\$50,000	\$55,000	\$55,000	Current FY Complete

Projects - Community Services

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
Aid To Challenge Enterprises of N Fl	\$61,200	\$61,200	\$61,200	
Aid To Quigley House	\$51,412	\$51,412	\$51,412	
Discretionary Funding	\$163,000	\$163,000	\$163,000	
Solid Waste Exemptions	\$800,000	\$800,000	\$1,034,978	
Subsidies (Mobility Fees)	\$450,000	\$450,000	\$450,000	

Projects - Economic Development Grants

Project	FY23\24 Budget	FY24\25 Budget
PRJ100597 Chemours Company	\$256,223	\$284,596
PRJ100598 MOBRO Marine	\$29,510	\$31,840
PRJ100599 Niagara Bottling LLC	\$478,074	\$450,179
PRJ100600 Orange Park Medical Center - Emergency Room	\$10,417	\$11,708
PRJ100601 Vac-Con Inc.	\$12,708	\$10,840
PRJ100691 Borland Groover	\$0	\$24,750
PRJ100649 OPMC 4th, 5th Floor	\$43,092	\$44,033
PRJ100650 OPMC Expansion	\$62,482	\$67,948
IKO Mobility Fee Mitigation (Estimate for FY24/25)	\$0	\$340,462

Projects - Emergency Management

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100498 Emergency Management Overhang	\$210,000	\$0	\$210,000	\$210,000 Carry Forward
PRJ100733 Emergency Management Plans - Rewrite Develop and Update	\$0	\$0	\$100,000	Proposed

Projects - Fleet and Fuel

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100509 Fleet Improvements	\$25,000	\$0	\$25,000	\$25K Carry Forward
PRJ100514 Green Cove Springs Fuel Station	\$75,000	\$6,363	\$68,637	\$68K Carry Forward
PRJ100517 Light Towers - Public Works	\$40,000	\$30,175	\$0	Complete
PRJ100476 Operational Capital Equipment	\$0	\$0	\$55,000	Proposed

Projects - Grounds Maintenance

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100529 Mowing and Agronomics	\$862,250	\$431,125	\$615,482	Continuing Service
PRJ100565 Gator - Utility Carts (2)	\$20,000	\$20,000	\$0	In Progress
PRJ100701 Fencing	\$0	\$0	\$40,000	Proposed
PRJ100702 Pressure Washing	\$0	\$0	\$30,000	Proposed
PRJ100703 Tree Removal	\$0	\$0	\$40,000	Proposed
PRJ100476 Operational Capital Equipment	\$135,000	\$135,000	\$517,500	Current FY In Progress

Projects - Information Services

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100484 Video Storage and Camera System	\$30,000	\$0	\$30,000	30K Carry Forward
PRJ100549 Servers	\$75,000	\$40,000	\$75,000	Ongoing Maintenance
PRJ100550 Workday Contracts Module	\$100,000	\$0	\$100,000	100K Carry Forward
PRJ100673 Upgrade Cyber Security Platform	\$0	\$0	\$75,000	Proposed
PRJ100483 CAD Implementation	\$950,000	\$80,000	\$1,000,000	Budget 120K, 880K Carry Forward
PRJ100476 Operational Capital Equipment	\$45,000	\$45,000	\$60,000	FY 24 Complete, FY 25 60K Budget
PRJ100522 Mobile Radio Tower	\$40,000	\$0	\$40,000	Carry 40K
PRJ100544 Radio Tower Equipment Replacement	\$30,000	\$0	\$30,000	Carry 30K
PRJ100724 Microwave System Upgrade	\$0	\$0	\$642,000	Move to CIP\Bond
PRJ100750 PC Replacement	\$0	\$0	\$100,000	Proposed

Projects - Library

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100526 Oakleaf Library	\$85,000	\$0	\$0	Moved to CIP
PRJ100528 Orange Park Library Windows	\$26,000	\$18,538	\$0	In Progress
PRJ100719 Orange Park Library Improvement Plan	\$0	\$0	\$750,000	Proposed
PRJ100513 Green Cove Springs Library Carpets	\$35,000	\$35,000	\$0	Completed
PRJ100510 Fleming Island Library HVAC	\$400,000	\$338,000	\$62,000	In Progress, 62K Carry Forward
PRJ100720 Fleming Island Library Parking Lot	\$0	\$0	\$300,000	Proposed
PRJ100476 Operational Capital Equipment	\$0	\$0	\$60,000	Proposed
PRJ100755 Green Cove Springs Roof	\$0	\$0	\$75,000	Proposed

Projects - Parks and Recreation

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
Camp Chowenwaw				
PRJ100486 Board Walk Repairs	\$50,000	\$0	\$50,000	50K Carry Forward
PRJ100487 Building Repairs	\$50,000	\$0	\$50,000	50K Carry Forward
PRJ100488 Roadway Improvements	\$20,000	\$20,000	\$0	In Progress
PRJ100489 Septic Tank Stabilization	\$25,000	\$25,000	\$0	In Progress
PRJ100490 Well Building	\$15,000	\$15,000	\$0	In Progress
PRJ100536 Relocate Girl Scout Building	\$15,000	\$15,000	\$0	In Progress
PRJ100546 Treehouse #1 Replacement	\$75,000	\$70,000	\$0	In Progress
PRJ100721 Amphitheater	\$0	\$0	\$200,000	Proposed
PRJ100476 Operational Capital Equipment	\$18,900	\$18,900	\$0	In Progress

Projects - Parks and Recreation (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
Fair Grounds				
PRJ100581 Gator - Utility Cart (1)	\$10,000	\$10,000	\$0	In Progress
Gun Range				
PRJ100569 Building Demolition	\$20,000	\$12,310	\$0	Completed
PRJ100593 Gun Range - Shed	\$150,000		\$0	In Progress
PRJ100594 Portables	\$100,000	\$16,000	\$84,000	In Progress, 84K Carry Forward
PRJ100622 Shooting Lane Grade Work & Gutters	\$77,000	\$77,000	\$0	In Progress
PRJ100623 Road Monument Sign	\$20,000	\$20,000	\$0	In Progress
PRJ100624 6 to 8 Seat Cart	\$20,000	\$17,815	\$0	Completed
PRJ100667 Concrete Debris Removal	\$9,875	\$9,875	\$0	Completed
PRJ100723 Skeet Range	\$0	\$0	\$50,000	Proposed
PRJ100476 Operational Capital Equipment	\$37,800	\$37,800	\$38,000	Current FY Complete

Projects - Parks and Recreation (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
Regional Park				
PRJ100529 Mowing and Agronomics	\$80,000	\$80,000	\$76,500	Current FY In Progress
PRJ100535 Regional Sports Equipment	\$50,000	\$50,000	\$60,000	Current FY In Progress
PRJ100722 Regional Sports Complex Property Fence	\$0	\$0	\$200,000	Proposed
PRJ100731 Regional Sports Complex Security Measures	\$0	\$0	\$100,000	Proposed
PRJ100476 Operational Capital Equipment	\$0		\$470,528	
Other				
PRJ100471 National Fitness Campaign Grant 2023	\$223,300	163,300	\$60,000	Waiting on design

Projects - Parks and Recreation (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100420 Parks - Island Forest Playground	\$96,216	\$96,216	\$0	Completed
PRJ100424 Parks - Eagle Harbor - Drainage Improvements	\$175,883	\$175,883	\$0	In Progress
PRJ100478 Black Creek Bike Trail	\$750,000	\$0	\$1,125,000	\$750,000 Carry Forward, \$375,000 in FY 25 Budget
PRJ100491 Carl Pugh Drainage	\$150,000	\$63,000	\$287,000	In Progress \$87,000 Carry Forward, \$200,000 in FY 25
PRJ100493 Doctors Lake Site Improvements	\$710,423	\$180,416	\$1,530,000	In Progress \$530,000 Carry Forward \$1,000,000 in FY 25
PRJ100494 Drainage Oakleaf Sports Complex	\$150,000	\$43,000	\$307,000	In Progress, Proposed Carry Forward \$107,000, \$200,000 in FY 25
PRJ100511 Fox Meadow Playground	\$230,000	\$230,000	\$0	In Progress
PRJ100516 Knights Marina Lift Station	\$85,146	\$85,146	\$0	Completed
PRJ100527 Oakleaf Playground	\$80,000	\$80,000	\$0	In Progress

Projects - Parks and Recreation (Cont)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100532 Plantation Oaks Maintenance Shed	\$81,000		\$200,000	Working on design proposal
PRJ100538 Resurfacing Recreational Courts	\$50,000		\$50,000	
PRJ100539 Ronnie Van Zant Park Master Plan	\$308,000		\$0	
PRJ100540 Athletic Fields Safety Netting	\$50,000		\$0	
PRJ100541 Sports Venues Scoreboards	\$125,000		\$25,000	
PRJ100594 Portables	\$100,000		\$0	
PRJ100621 Flock Cameras - Parks & Recreation	\$50,000	\$50,000	\$50,000	In Progress, Continuous
PRJ100625 Boat Ramp Storm Damage Repairs	\$284,410	\$280,410	\$500,000	In Progress
PRJ100631 Island Forest Basketball Court Demolition and Rebuild	\$88,480		\$0	Completed
PRJ100636 Hunter Douglas Playground	\$28,585		\$0	Completed
PRJ100637 Thunderbolt Park Playground	\$210,319		\$0	Completed
PRJ100646 Parks System Master Plan	\$238,143	\$238,143	\$0	In Progress

Projects - Parks and Recreation (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100668 Thunderbolt Park Well	\$60,000		\$0	In Progress
PRJ100669 Omega Park - CCUA Connection	\$219,000	\$219,000	\$300,000	In Design
PRJ100693 Amenity Sunshades	\$0	\$0	\$100,000	Proposed
PRJ100696 Bleacher and Bench Replacement	\$0	\$0	\$50,000	Proposed
PRJ100697 Special Events Equipment	\$0	\$0	\$25,000	Proposed
PRJ100698 Program Equipment	\$0	\$0	\$25,000	Proposed
PRJ100699 Remote Lighting System for Parks	\$0	\$0	\$40,000	Proposed
PRJ100711 Moody Park Playground Remodel	\$0	\$0	\$700,000	Proposed
PRJ100712 Paul Armstrong Park Parking Expansion	\$0	\$0	\$975,000	Proposed
PRJ100713 Ronnie Van Zant Court Lighting	\$0	\$0	\$300,000	Proposed

Projects - Parks and Recreation (Cont.)

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100714 Twin Lakes Lighting and Parking Improvements	\$0	\$0	\$250,000	Proposed
PRJ100715 W E Varnes Lighting and Parking Improvement	\$0	\$0	\$250,000	Proposed
PRJ100716 Pond to Park	\$0	\$0	\$200,000	Proposed

Projects - Risk Management

Project	FY23\24 Budget	FY23\24 Est. Spend	FY24\25 Budget	Notes
PRJ100477 Americans with Disabilities (ADA) Plan	\$75,000	\$75,000	\$21,150	In Progress
PRJ100729 AED Supplies and Replacements	\$0	\$0	\$40,000	Proposed
PRJ100476 Operational Capital Equipment	\$25,000	\$25,000	\$50,000	FY 24 complete, FY Budget

** Note: Property\Liability insurance estimated at a 10% increase

Projects – Purchasing\Wellness

[illegible]

Personnel- New FTE Requests

- Original Request from Departments was 127 FTE
- Reduced Personnel requests to 42.5 FTE for Offsite Workshop
- Further review and reductions were made with proposed budget
 - 7.5 FTEs
 - 15 Firefighters

Implementation of 2nd Phase of the BCC Compensation Study

Compensation for Non-union Employees will be in two-parts

- Everyone will receive an increase to the pay ranges based on a percentage to be determined.
- Increases based on moving inside the existing position as established in the Compensation Study
 - For Example: Moving from a Library Associate I to a Library Associate II. These moves are based on criteria set in the job descriptions that reflect an established Career Pathway using education (continued training), experience and tenure.

Personnel Benefits

We will be bringing to the Board options for adjusting employee benefits in August. This will include a comprehensive review of benefits and adjustments such as:

- Carve-Out\Carve-In Pharmacy
- Utilizing alternates to Urgent Care and Emergency Rooms
- Tiering levels in the plan to allow for Employee+1, Employee+Spouse
- Plan adjustments

Capital Improvement Plan (CIP) - Revenues

Capital Funds Revenues						
Revenue Sources	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Fund Level Revenues	1	2	3	4	5	6
Prior Year Carry Forward - Capital Improvement Fund	70,642,000	64,628,291	47,612,704	27,351,756	15,018,121	2,408,689
2nd Local Option Gas Tax Receipts	3,008,006	2,870,053	2,898,754	2,927,741	2,957,018	2,986,589
Transfer In from Fund 1017- Discretionary Sales Surtax	23,748,865	15,885,810	16,362,384	16,853,256	17,358,854	17,879,619
Interest Earnings - Capital Improvement Fund	1,450,000	1,938,849	1,428,381	820,553	450,544	72,261
Interest Earnings - Capital Improvement Fund	600,000	969,424	714,191	410,276	112,636	18,065
Disposition of Fixed Assets	100,000	60,000	50,000	50,000	50,000	50,000
Developer Project/Contribution/Asset	28,335					
Less 5% Budgeted Revenues - Capital Improvement Fund	(222,900)	(240,445)	(216,357)	(187,415)	(170,378)	(152,942)
Subtotal - Capital Improvement Fund	99,325,971	86,111,982	68,850,057	48,226,167	35,776,794	23,262,281

Capital Improvement Plan (CIP) - Transportation

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
CR218 Extension	2,000,000					
CR220 (Henley Rd to Knight Boxx)	53,496	3,000,000	8,328,343			
CR220 - Quadrant Intersection (East)	2,000,000	3,964,871	6,000,000			
Proj #3A CR209 - Peters Creek to Sandridge	5,000,000					
CR220 - SR21(Blanding Blvd) to Henley		3,357,910				
Subtotal - Capital Improvement Fund	9,053,496	10,322,781	14,328,343	0	0	0

Capital Improvement Plan (CIP) - Transportation

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Intersection Improvements-Minor Capacity	500,000					
Equipment - Transportation	2,832,395	1,800,000	1,800,000	1,800,000	1,200,000	1,200,000
Ridaught Landing Drainage Improvements (Match)						
Knight Boxx & CR220 Drainage Improvements (Match)						
Tumbleweed Dr.-Tanglewood Village Drainage (Match)						
Homestead Rd Drainage - Tanglewood (Match)						
Greenwood Drainage Improvements (Match)						
Bridge Improvements						
Aquarius Concourse	580,000					
CR224 (College Dr) Component 1-Drainage Rehabilitation (Duck Creek to Old Jennings Rd)	1,942,550					
CR220 Component 1, 5, 6-Access Rd, EW Pkwy Improvements, Canova Rd Improvements	2,125,282					
Oakleaf Plantation/Eagle Landing Signal	493,585					
CR220 - Town Center Intersection	-					
Cheswick Oaks Road Connectors and Crossing						
Road Resurfacing	6,600,000	8,500,000	9,000,000	9,500,000	10,000,000	10,000,000
Dirt Road Paving	850,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Drainage - Stormwater			400,000	400,000		
Infrastructure Studies	100,000					

Capital Improvement Plan (CIP) - Transportation

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
CR220 Int. Impr. - Lakeshore Drive to Old Hard Road	543,166					
Storm Water Study	100,000					
Sidewalk - CR218-Clay Hill Elem to Taylor Rd.	100,000					
Sidewalks - Construction	464,211					
Sidewalk - Doctors Inlet Elementary School	391					
Live Oak Lane Construction	1,000,000					
Spencer Industrial Complex	1,187,500					
Milling Roadways	1,000,000					
Indigo Branch (HMPG)	21,688					

Note: Engineering has requested funding be reviewed for Millings, Resurfacing and Dirt Road Paving

Capital Improvement Plan (CIP) - Parks and Rec

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Fairgrounds Sewer Improvements	755,000					
Fairgrounds - FDACS Exhibit Hall Remodel						
Fairgrounds - FDACS Livestock Pavilion Infrastr						
DEO Grant - NE Sports Complex	780,050					
Fairgrounds Event Center	1,971,293					
Moccasin Slough-Tower, classroom, boardwalk	489,608					
Oakleaf Community Park Phase II						
Twin Lakes Park - Lighting						
District 1 Project (Middleburg/West Clay)		24,250	24,250	24,250	24,250	24,250
District 2 Project (OP/Lakeside/Fleming Island)		48,500	48,500	48,500	48,500	48,500
District 7 Project (Keystone Heights/South Clay)		24,250	24,250	24,250	24,250	24,250
District 4 Project (Lake Asbury/GCS/SouthEast Clay)		1,000,000	1,000,000	1,200,000	1,200,000	1,500,000
District 5 Project (Branan Field/Oakleaf)		72,750	72,750	72,750	72,750	72,750
Regional Park - Future Phases						
Walter Odum Park - Lighting						
Omega Park - Lighting		1,538,000				
Neptune Park Phase II	10,658					
Pickleball Courts	469,680					
Main St. Park Expansion & Boat Ramp Improve		250,000				
Parks & Recreation Office						
Veterans Park						

Capital Improvement Plan (CIP) - Public Safety

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Public Safety/Sheriff Training Facility						
Equipment - Public Safety - Replacement	3,000,000	5,419,940	2,915,367	3,058,116	5,154,023	4,000,000
Equipment - Public Safety - Capacity	1,141,000	458,745	3,135,377	3,500,000	314,152	677,094
Equipment - Sheriff - Capital & Vehicles - Replacement	1,480,578	2,100,000	1,330,180	1,330,180	1,330,180	1,330,180
Equipment - Sheriff - Capital & Vehicles - Capacity	1,600,000					
Fire Station 24 - Virginia Village						
Fire Station 20 - GCS						
Fire Station 22 - Fleming Island						
Fire Station 15 - Lake Asbury						
Fire Station 1 - Branan Field						
Fire Station 21 - Green Cove North						
Fire Station 16 - Penney Farms						
Fire Station 17 - Peoria Rd						
Fire Station 13 - Clay Hill						
Fire Station 5 - Middleburg West						
Gun Range						

Capital Improvement Plan (CIP) - Public Safety

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Gun Range Office						1,150,000
Burn Building	2,975,063					
Radio Tower Upgrades	1,956,926					
E911 Consolidation Bldg/Training Facility			2,419,284		7,000,000	7,000,000
CCSO Building 500 Build Out	1,000,000	500,000				
FDLE - Office of Criminal Justice - Jail Expansion Grant						
New Jail						
Sheriff Office Building			2,000,000	5,000,000	6,000,000	4,500,000

Capital Improvement Plan (CIP) - Other

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Equipment - Supervisor of Elections	957,800					
Animal Services Building	10,867,177	4,440,062				
GCS Senior Center Kitchen						
Property Appraiser Vehicles						
JTA Bus\Shelter Improvements				250,000		
Admin Building 3rd Floor						
Multi-Agency Storage Warehouse		500,000				
Oakleaf Library		500,000	2,000,000	6,000,000		
Land Acquisition	1,000,000					

Impact Fees - Facilities

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
District 1 Project (Middleburg/West Clay)		19,839	19,839	19,839	19,839	19,839
District 2 Project (OP/Lakeside/Fleming Island)		39,678	39,678	39,678	39,678	39,678
District 7 Project (Keystone Heights/South Clay)		19,839	19,839	19,839	19,839	19,839
District 4 Project (Lake Asbury/GCS/SouthEast Clay)		1,468,086	1,468,086	1,468,086	1,468,086	1,468,086
District 5 Project (Branan Field/Oakleaf)		59,517	59,517	59,517	59,517	59,517
Regional Park - Future Phases						3,000,000
Fire Fee Transfer to 2024 Bond Debt Service		600,628	1,500,000	1,500,000	1,500,000	1,500,000
Fire Station 20 - GCS						
Fire Station 22 - Fleming Island						
Fire Station 15 - Lake Asbury						
Fire Station 1 - Branan Field						
E911 Consolidation Bldg/Training Facility				1,500,000	500,000	
Sheriff Office Building				3,000,000	2,600,000	1,400,000
New Jail						
Admin Building 3rd Floor		500,000				
Multi Agency Warehouse			200,000	1,270,000		
Multi Agency Warehouse			200,000	300,000		
Multi Agency Warehouse			200,000	300,000		
Equipment - Sheriff - Capital & Vehicles - Capacity		1,380,000				400,000
Equipment - Public Safety - Capacity		258,745	100,000	800,000	314,152	400,000
Oakleaf Library			1,000,000			

Mobility Fees\Impact Fees (Roads)

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
Radar Road US17 to Town Center Blvd	6,054,016					
CR315 Road Improvement - Willow Springs						
CR218 Cosmos Ave to Carter Spencer	14,660					
Proj #1 CR218 - Pinetree Ln. to Cosmo Ave. 4Ln.		3,965,345				
Proj #1 CR218 - Pinetree Ln. to Cosmo Ave. 4Ln.		649,802				
Proj #2 CR209 - Peters Creek south to US17 4Ln.		1,959,832	4,883,242			
Proj #3A CR209 - Peters Creek to Sandridge		3,000,000				
Proj #3B CR209 - Sandridge Intersection						
Proj #3B CR209 - Sandridge Intersection						
Proj #4 CR739B - Henley to west of CR209		2,000,000				
Proj #5 CR220 - Baxley Rd. to west of Henley Rd.	577,176					
Proj #6A FCC from Maryland Ave. to US17	3,000,000	3,053,148				
Proj #6B FCC from SR23 to Maryland Ave.		8,423,707				
The Station at Radar Road Sidewalk	36,000					
Proj #5 CR220 - Baxley Rd. to west of Henley Rd. (NE Fair Share)	783,245					
Proj #1 CR218 - Pinetree Ln. to Cosmo Ave. 4Ln. (W Fair Share)		244,089				
Long Bay Rd Ext	1,869,177					
EW 1 (NS3 to CR 209 - Block Island)	206,447					
Sidewalks - Developers	240,522					
County Road 220 State Road 21 to Henley Rd	-	-			3,500,000	3,000,000

Infrastructure Bond

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget
Proj #1 CR218 - Pinetree Ln. to Cosmos Ave. 4Ln.	8,695,869	4,950,946
Proj #1 CR218 - Pinetree Ln. to Cosmos Ave. 4Ln. (CCUA)	424,395	
Proj #2 CR209 - Peters Creek south to US17 4Ln.	13,920,213	6,686,706
Proj #2 CR209 - Peters Creek south to US17 4Ln. (FDOT)		1,740,169
Proj #3A CR209 - Peters Creek to Sandridge	10,402,407	2,251,839
Proj #3B CR209 - Sandridge Intersection	0	
Proj #4 CR739B - Henley to west of CR209	15,538,474	1,797,218
Proj #4 CR739B - Henley to west of CR209 (CCUA)	1,501,558	
Proj #5 CR220 - Baxley Rd. to west of Henley Rd.	157,596	
Proj #6A FCC from Maryland Ave. to US17	2,844,780	1,266,781
Proj #6A FCC from Maryland Ave. to US17 (CCUA)		1,100,000
Proj #6A FCC from Maryland Ave. to US17 (FDOT)		0
Proj #6B FCC from SR23 to Maryland Ave.	19,464,728	0

Public Safety Bond

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget
Fire Station 24 - Virginia Village	23,082	11,689,878		
Fire Station 20 - GCS	3,464,942	8,284,205		
Fire Station 22 - Fleming Island	670,916	13,337,655		
Fire Station 15 - Lake Asbury		6,000,000	5,500,000	
Fire Station 1 - Branan Field	381,945	11,118,055		
Radio Tower - Sleepy Hollow	290,000	2,610,000		

Public Safety Bond

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget	FY28-29 Proposed Budget
<u>ENVIRONMENTAL</u>						
Solid Waste Materials Recovery Facility Improvements	1,543,590					
Leachate System Improvements	53,900					
Solid Waste Transfer Station	1,500,000	150,000	1,000,000	4,600,000	5,400,000	
Solid Waste Class I and C&D Building Improvements		1,000,000	5,820,000			
<u>OTHER PROJECTS</u>						
Building Department Building	8,000,000	8,501,038				
Fairgrounds Sewer Improvements	645,000					
DEO Grant - NE Sports Complex						
Aquarius Concourse (CCUA Funding)						
Pickleball Courts (City of GCS Funding)						

Project Name	FY23-24 Current Budget	FY24-25 Proposed Budget	FY25-26 Proposed Budget	FY26-27 Proposed Budget	FY27-28 Proposed Budget
SR23 Frontage Trail Ridge	233,482	966,882	1,532,697		
CR220 - SR21(Blanding Blvd) to Henley (Quad West)	98,330	557,357	3,264,098		
CR220 (Henley Rd to Knight Boxx)	11,593,808				
DEO Grant - NE Sports Complex					
Fairgrounds - FDACS Livestock Pavilion Infrastr		756,568			
Fairgrounds - FDACS Exhibit Hall Remodel					
Greenway Trail-Jennings Park (Design)	89,249	127,763			
Greenway Trail Construction			1,500,000		
CR220 West of Lakeshore Drive to Old Hard Road	35,000				
CR220 Int. Impr. - Lakeshore Drive to Old Hard Road		1,783,983			
Sidewalk - Doctors Inlet Elementary School		134,821	824,288		
CR220 - Town Center Intersection					
Sidewalk - CR218-Clay Hill Elem to Taylor Rd.	818,664				
Ridaught Landing Drainage Improvements					
Knight Boxx & CR220 Drainage Improvements					
Tumbleweed Dr.-Tanglewood Village Drainage					
Homestead Rd Drainage - Tanglewood					
Greenwood Drainage Improvements					
Fairgrounds Sewer Improvements					
FDLE - Office of Criminal Justice - Jail Expansion Grant		1,000,000			
Fire Station #20					
Fire Station #24					
Substance Use Disorder Recovery Center		500,000	2,500,000		
Clay County Regional Sports Complex	1,000,000				
Turn Lanes - Regional Sports Comple	1,486,382				
Clay County Greenways Expansion		1,000,000			
Spencer Industrial Complex		562,500	3,000,000		
Petco Love Animal Welfare Organizations (AWO)	0				
Indigo Branch (HMPG)	141,100	54,090			
SUNTrail Long Bay-Old Jennings to Live Oak Lane		600,000	6,500,000	7,000,000	2,951,455

Grant Funded Projects

Project Name	FY 21-22 Actuals	FY22-23 Audited Actuals	FY23-24 Current Budget	FY24-25 Proposed Budget
Constitutional Requests		79,802		
Clerk's Office - Workday	656,889	468,258		
Clerk's Office - VPN				
Clerk's Office - Ipads for Check In				
Clerk's Office - Laptops and Cameras				
Community Programs - SBDC until 2024	150,000			
Community Programs - Workforce Housing Subsidy	600,000	80,000		
Timberline Drive				
Robert Paine Street and William Ellery Street				
Silverado Stormwater Improvements				
Laurel Drive Stormwater Improvements				
Fire Station 20 Green Cove Springs			1,000,000	
Proj #3B CR209 - Sandridge Intersection			1,847,999	
DEO Grant - NE Sports Complex		1,977,442	1,121,811	
Purchase Of Rescue Units		1,165,060	300,000	
Unidentified ARPA projects (Operating Supplies)				
Pediatric Simulator ARPA projects (M&E Cap)			9,739	
Keystone Lakes Projects				
Courthouse Camera and Security		814,576	423,349	
Administrative Expenses/Rentals-Leases	279,693	363,550	25,000	
Smart North Florida		130,780	15,000	

ARPA Funded Projects

Project Name	FY 21-22 Actuals	FY22-23 Audited Actuals	FY23-24 Current Budget	FY24-25 Proposed Budget
Constitutional Requests		79,802		
Clerk's Office - Workday	656,889	468,258		
Clerk's Office - VPN				
Clerk's Office - Ipads for Check In				
Clerk's Office - Laptops and Cameras				
Community Programs - SBDC until 2024	150,000			
Community Programs - Workforce Housing Subsidy	600,000	80,000		
Timberline Drive				
Robert Paine Street and William Ellery Street				
Silverado Stormwater Improvements				
Laurel Drive Stormwater Improvements				
Fire Station 20 Green Cove Springs			1,000,000	
Proj #3B CR209 - Sandridge Intersection			1,847,999	
DEO Grant - NE Sports Complex		1,977,442	1,121,811	
Purchase Of Rescue Units		1,165,060	300,000	
Unidentified ARPA projects (Operating Supplies)				
Pediatric Simulator ARPA projects (M&E Cap)			9,739	
Keystone Lakes Projects				
Courthouse Camera and Security		814,576	423,349	
Administrative Expenses/Rentals-Leases	279,693	363,550	25,000	
Smart North Florida		130,780	15,000	
Jail Improvements/Conversion	248,400	19,310	1,292,443	1,825,058
Countywide Storm Water Improvements			-	
Drainage - Hagans Court		62,088		
Drainage - Hibernia Forest Drive		106,035		
Drainage - Live Oak Lane		77,022		
Drainage - Honeysuckle Circle		105,830		
Drainage - Morningside at Aletha		58,387		
Broadband Project	1,000,000		1,000,000	

ARPA Funded Projects

Project Name	FY 21-22 Actuals	FY22-23 Audited Actuals	FY23-24 Current Budget	FY24-25 Proposed Budget
Health Department Renovation	102,005	3,214,851	2,902,883	
Refund County Based Health Plan	1,954,907	534,607	125,000	
Neptune Park - Phase II - Multipurpose Fields			80,000	
Storm Water/Infrastructure Study	15,540	196,047	1,067,072	
Indigo Branch Drainage				
Pine Ridge Project		665,871		
CR220 Int. Impr. - Lakeshore Drive to Old Hard Road			1,049,276	
Park - Twin Lakes Pickleball		159,022		
Park - Island Forest Playground			47,729	
Park - WE Varnes - Playground			118,828	
Park - WE Varnes - Pickleball		174,422		
Park - Walter Odum Park Drainage Improvements			1,376,094	
Park - Eagle Harbor Drainage Improvements			534,950	
Park - Carl Pugh Drainage Improvements			0	
Park - Ronnie Van Zant Erosion Control & Stabilization			583,841	
Storm Water Improvements-Grove Park Dr E & Grove Park Lane		484,595		
Habitat Drainage		85,925		
Care Connect Information Network		50,000	50,000	
Drainage - Botany Street		162,739		
Community Programs		207,142	583,336	
Drainage - Olde Sutton Parke Drive		111,520		
Drainage - Scorpio Lane		181,016		
Drainage - Morningside Drive and Acorn Manor		75,909		
Drainage - Henley Road		454,178		
Drainage - Oak Drive South		183,654		
Drainage - Industrial Loop		317,525		
Network Infrastructure Replacement		191,899	308,101	
Drainage - Acorn Chase Drive		178,093		
CCSO Jail Air Handlers Replacement		321,833	386,168	
Mental Health Counselor		52,673		
Filmore Street Drainage Improvements		305,449		

ARPA Funded Projects

Project Name	FY 21-22 Actuals	FY22-23 Audited Actuals	FY23-24 Current Budget	FY24-25 Proposed Budget
Clerk's Office - Office 365		80,309		
Physical Security Enhancements		53,500	81,657	
Drainage - 620 Arthur Moore Drive		133,624		
Clerk's Office - Network Switches		289,855	18,890	
Drainage - Kiowa Avenue		82	192,892	
Drainage - Mesquite Avenue		82	361,621	
Drainage - Tanglewood Boulevard (ARPA)		82	188,440	
Acorn Chase Lining Improvements			117,565	
Harbor Island DR and Starboard Ct Stormwater Improvements			759,112	
Panda Ave Stormwater Improvements		85,773	256,502	
Multi Factor Authentication Implementation		4,193	107,143	
Clerk's Office - Server Room UPS		46,711		
Way Free Clinic - Mobile Medical			150,000	
Studio Setup at EOC			15,000	
Crosswalk at Thunderbolt School - 4 way stop			26,970	
Veterans Park (Feasibility Study and Site Plan)			175,000	
Septic to Sewer Plan - County Wide			300,000	
Drainage - Silverado Circle			158,220	
Drainage - Sandy Hollow			574,457	
Way Free Clinic			250,000	
Apopka Drive Stormwater Improvements			121,879	
Clerk's Office - Email Security Upgrade			37,266	
Clerk's Office - Cohesity Backup			157,066	
Clerk's Office - Fortinet AP Co-term			5,939	
Henley Road Drainage - ARPA			159,762	
Richards Road-part of Indigo Branch			475,339	
Clerk's Office - HR Program			6,245	
Drainage - Robert Paine Street			148,198	
Clerk's Office - Scanning Project			183,000	
Drainage - Aquarius Concourse and Centura Dr Intersection				134,374
Drainage - Gary Road			276,994	

ARPA Funded Projects

- Based on the adjustments made to ARPA
- Moving Jail back into ARPA with a 12/31/2026 completion date
- Current funding to spend = \$2,008,427
- Possible Projects
 - Upgrade\Add cameras at Library and Admin - \$356,000
 - Network Security Appliance - \$150,000
 - Richard Lee St Underdrain - \$750,000
 - Robin Rd - \$140,000
 - Laurel Dr - \$210,000
 - Timberline - \$310,000
 - Property on Lake (KSH) - \$350,000
 - TOTAL = \$2,266,000

Tonight's Meeting

- Set Max Millage

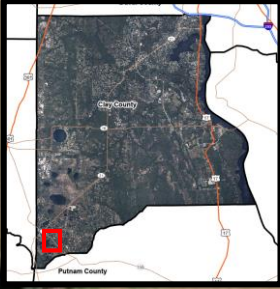
TAXING UNIT	MILLAGE	AD VALOREM TAX REVENUE	Voting Requirement
<u>Countywide</u>			
County Services	5.5471	\$102,499,400	Majority
<u>Non-Countywide</u>			
Unincorporated Services MSTU	0.1477	\$2,475,050	Majority
Law Enforcement MSTU	2.4014	\$40,535,110	Two-thirds
Fire Control MSTU	0.5048	\$8,895,601	Majority
Lake Asbury MSBD	0	\$ -	
Challenger Center MSTU	3.0000	\$377,820	Unanimous
Ad Valorem Totals	8.601	\$154,782,981	

- *Vote 1, requiring a majority vote, are County Services, Unincorporated Services MSTU, and Fire Control MSTU*
- *Vote 2, requiring two-thirds vote, is Law Enforcement MSTU*
- *Vote 3, requiring a unanimous vote, is Challenger MSTU*

Upcoming Important Meetings

- Max Millage Rate Set – July 23, 2024
- Proposed Budget Hearing – September 10, 2024
- Final Budget Hearing – September 24, 2024

**Attachment
“B”
Lake Property
Keystone Heights
On Lake Geneva**



Clay County Owned
28-08-23-021845-000-00

State Owned (BOT TIIF)
29-08-23-004701-000-00

Mr. Carlson
28-08-23-021827-000-00



Photo taken looking South from Clay County owned parcel 28-08-23-021845-000-00 towards Mr. Carlson's residence.



Photo taken looking NE down 5th St; Mr. Carlson's residence is on the right side of the road.